

Department of Political Studies and Public Administration (PSPA)

Chairperson:	Kulchitsky, Roman D. (acting chairperson fall 05–06); Salam, Nawaf A. (chairperson spring 05–06)
Professors:	^P El Khazen, Farid E.; Khashan, Hilal A.; Moussalli, Ahmad S.; Waterbury, John
Visiting Professor:	Hanf, Theodor
Associate Professors:	Ireland, Patrick R.; ^P Kisirwani, Maroun Y.; Salam, Nawaf A.
Visiting Associate Professor:	Sayigh, Yezid
Assistant Professors:	Koinova, Maria V.; Kolesas, Mara A.; Kulchitsky, Roman D.; Makdisi, Karim S.
Lecturers:	^P Abul-Husn, Latif A.; Antoun, Randa D.; ^P Krayem, Hassan H.; ^P Masri, Shafic H.; ^P Nakib, Khalil A.
Instructors:	^P Bitar-Ghanem, George N.; ^P Goksel, Timor M.; ^P Hankir, Samer M.; ^P Jaafar, Rudy R.; ^P Kheir, Wael N.; ^P Khoury, Rami G.; ^P Obeid, Rabab A.; ^P Saadeh, Bachir B.

The Department of Political Studies and Public Administration (PSPA) offers courses covering four sub-disciplines and two major programs: one leading to the degree of Bachelor of Arts and Master of Arts in Political Studies, and one leading to the degree of Bachelor of Arts and Master of Arts in Public Administration. Students wishing to major in PSPA must secure and maintain the approval of the department and must satisfy the conditions detailed below. In any case, acceptance to the department is subject to the availability of places.

Undergraduate Program

Graduation as a political studies major requires a grade of 70 in PSPA 201, 70 in PSPA 203, and 70 in PSPA 202; for Public Administration students, a grade of 70 in PSPA 202, 70 in PSPA 203, and 70 in PSPA 201. Transfers to the PSPA major need to fulfill the above requirements of PSPA 201 and PSPA 202, plus a minimum grade of 70 in ENGL 203 and ENGL 204. Transfers are not normally accepted in the senior year.

For purposes of meeting departmental requirements, students are not permitted to take PSPA 201, PSPA 202, and PSPA 203 more than twice. Prospective majors in their first year must complete PSPA 201, PSPA 202, and PSPA 203.

Students majoring in political studies are required to complete 42 credits in the department, which must include PSPA 201, PSPA 202, PSPA 203, PSPA 209, PSPA 210, PSPA 211, PSPA 212, and PSPA 213. Six additional courses are required, three from one of the three sub-disciplines in which the student chooses to concentrate, and three other courses, including a senior seminar, to be selected from political studies courses. These sub-disciplines include political theory: PSPA 215, PSPA 217, PSPA 223, and PSPA 292; international relations: PSPA 225, PSPA 232, PSPA 233, PSPA 234, PSPA 235, PSPA 236, PSPA 237, PSPA 238, PSPA 239, and PSPA 293; and comparative politics: PSPA 250, PSPA 251, PSPA 252, PSPA 253, PSPA 254, PSPA 255, PSPA 256, PSPA 294, and PSPA 296.

Students majoring in public administration are required to complete 42 credits in the department, which must include PSPA 201, PSPA 202, PSPA 203, PSPA 209, PSPA 210, PSPA 211, PSPA 212, and PSPA 213. Six additional courses are required: four core courses (PSPA 273, PSPA 275, PSPA 276, PSPA 277), and two other courses, including a senior seminar, to be selected from PSPA 297 or PSPA 298. All PSPA majors are required to complete PSPA 201, PSPA 202, and PSPA 203 by the end of their second semester in the program; and PSPA 209 by the end of their third semester in the program.

PSPA majors are required to take the following courses outside the department: one economics course numbered 200 or above, CMPS 206 or 209, and an introductory course in statistics from PSYC 223, EDUC 227, or ECON 213, and one course from SOAN 201, PSYC 202, or a history course numbered 200 or above. PSPA students may not take an introductory course in statistics until completing PSPA 203. All PSPA majors must complete the introductory course in statistics (PSYC 223, EDUC 227, or ECON 213) by the end of their fourth semester in the program. Majors are expected to choose, in consultation with their advisers, a number of electives from the humanities and social sciences. All PSPA students must take ENGL 203 before the beginning of their second semester in the program; and ENGL 204 by the end of their third semester in the program.

Minor in PSPA

Students choosing a minor in public policy are required to take a minimum of 15 credits. The requirements are PSPA 201, PSPA 276, PSPA 298; plus two upper-level courses from the following list: PSPA 223, PSPA 225, PSPA 238, PSPA 250, PSPA 259, PSPA 277, PSPA 278, or PSPA 279.

PS majors choosing to minor in public administration are required to take at least 15 credits from any upper-level course in public administration. PS majors choosing to minor in public policy are required to take PSPA 276, PSPA 298, plus three upper-level courses from the following list: PSPA 223, PSPA 225, PSPA 238, PSPA 250, PSPA 259, PSPA 277, PSPA 278, or PSPA 279.

PA majors choosing to minor in political studies are required to take at least 15 credits from any upper-level course in political studies. PA majors choosing to minor in public policy are required to take PSPA 298, plus four upper-level courses from the following list: PSPA 223, PSPA 225, PSPA 238, PSPA 250, PSPA 259, PSPA 277, PSPA 278, or PSPA 279.

No courses taken for a major count toward a minor; and vice versa.

PSPA 101 **Issues in Contemporary Politics** **3.0; 3 cr.**
A course that examines the global context of politics, focusing on the changing world order in the twentieth century. Special attention is given to themes like democratization, civil society, ethnic conflict, human rights, and globalization. *Annually.*

PSPA 201 **Introduction to Political Science** **3.0; 3 cr.**
An introduction to the study of politics with emphasis on the basic concepts, ideas, and issues relating to the process of government in the modern state. *Annually.*

PSPA 202 **Introduction to Public Administration** **3.0; 3 cr.**
A course on the nature of public administration. Basic concepts, processes, and approaches in the field of public administration are introduced so that the student develops a sense of appreciation for the role of public administration in modern society. *Annually.*

- PSPA 203** **Research Methods** **3.0; 3 cr.**
A course that focuses on the problems involved in asking and answering questions about political science and public administration. This course presents the various analytical frameworks and methodological tools used for this purpose with emphasis on empirical approach, data collection, and analysis. *Students cannot receive credit for both SOAN 210 and PSPA 203. Annually.*
- PSPA 209** **Politics of Language** **3.0; 3 cr.**
(ENGL 235)
A course designed to explore the political aspects of language in a variety of different contexts such as politics, media, gender relations, and ethnicity. This course prepares students for writing and critical thinking activities in upper level PSPA courses. *Annually.*
- PSPA 210** **Survey of Political Theory** **3.0; 3 cr.**
A survey of the main issues in the political theory of government, authority, and citizenship from the philosophy of the ancient Greeks to the twentieth-century Western political thinkers. An attempt is made to recapture the dimensions of these problems as understood by some great political thinkers and relate them to our experience and historical context. *Students cannot receive credit for both PSPA 210 and PHIL 216. Annually.*
- PSPA 211** **Survey of Comparative Politics** **3.0; 3 cr.**
A survey of concepts and issues in comparative politics. This course acquaints the student with basic theoretical frameworks for the study and analysis of political phenomena, and establishes criteria for comparing political systems. This course also examines closely the application of these concepts, frameworks, and criteria in selected countries. *Annually.*
- PSPA 212** **Contemporary Trends in Public Administration and Management** **3.0; 3 cr.**
A course that deals with the contemporary transformation of the public sector and its relationship with government and society. This course evaluates managerialism in the public sector, privatization, and entrepreneurial government. *Annually.*
- PSPA 213** **Survey of International Relations** **3.0; 3 cr.**
A survey of the basic forces and factors determining relations among states, with special emphasis on the international system, foreign policy, national power, the restraints on determinants of state action, contemporary problems and major issues faced by states, and the patterns of interaction that prevail among states. *Annually.*
- PSPA 215** **Islamic Political Thought** **3.0; 3 cr.**
A survey of Islamic political thought from Ibn Khaldun to the nineteenth century, with special reference to institutional growth. *Annually.*
- PSPA 217** **Western Political Thought** **3.0; 3 cr.**
A survey of Western political thought from the Renaissance to the present. *Annually.*
- PSPA 223** **Constitutional Law** **3.0; 3 cr.**
A course that examines the constitutions and the development of constitutional practices in selected Middle Eastern and Western states. Constitutional mechanisms in general and institutional variables are discussed as well as their impact on public policy, democracy, and political stability. *Offered occasionally.*

- PSPA 225 Public International Law 3.0; 3 cr.**
A survey of the fundamentals and principles of international law. This course emphasizes the origins, the subjects, and the sources of international law and its relation to state law. Recognition, territorial sovereignty, jurisdiction, state responsibility, succession to rights and obligations, diplomatic envoys and consuls, and the law and practice of treaties are discussed in this course. *Annually.*
- PSPA 232 International Conflict and Conflict Resolution 3.0; 3 cr.**
A course that deals with ethnically based regional and international conflicts and mechanisms of their resolution. This course focuses on the linkage between internal and external sources of conflict, the evolving concept of international conflict, and peacemaking. *Annually.*
- PSPA 233 International and Regional Organizations 3.0; 3 cr.**
A survey of the structure, process, and role of international and regional organizations in theoretical terms, and an appraisal of these organizations on the global and regional levels. *Annually.*
- PSPA 234 Globalization: Its Evolution and 3.0; 3 cr.**
Impact on the State
A course that addresses the changes on the international scene since the beginning of globalization at the turn of the twentieth century and their impact on state sovereignty, nationalism, culture, and the economy of advanced and developing countries. *Annually.*
- PSPA 235 Human Rights, Democracy, and 3.0; 3 cr.**
International Politics
A course that examines the development and relevance of institutions and instruments concerned with human rights, and then considers problems of human rights issues in selected countries and their impact on regional and global actors. *Annually.*
- PSPA 236 The Origins and Evolution 3.0; 3 cr.**
of the Arab-Israeli Conflict
A survey of the development of Arab-Western relations since the First World War. This course focuses on the origins and evolution of the Arab-Israeli conflict both in its regional and international dimensions. *Annually.*
- PSPA 237 The Middle East 3.0; 3 cr.**
in International Politics since World War I
A course that examines the place of the Middle Eastern system of states in the international system. This course covers issues such as Western colonialism, Cold War politics, the oil factor in Arab-Western relations, and the rising factor of Islam in international politics. The focus is on selected Arab (Maghreb-Mashrek) countries, Iran, Turkey, and Israel. *Annually.*
- PSPA 238 International Political Economy 3.0; 3 cr.**
A survey of the political economy of major powers as they affect the making of foreign policy. Emphasis is placed on theories dealing with imperialism, the international market, and the world economic system. *Annually.*
- PSPA 239 International Environmental Politics 3.0; 3 cr.**
This course explores the disconnect between the traditional view of international relations, where the world is composed of states in an anarchic world system; and the reality of unified biosphere composed of complex ecosystems. *Annually.*

- PSPA 250** **Governments of Post-Industrial Societies** **3.0; 3 cr.**
A survey of post-industrial governments and politics in selected countries such as Great Britain, France, Germany, and Japan against the background of their socio-economic and cultural environment. Their institutional environment is studied with emphasis on the policy-making process and important issues faced by those governments today. *Offered occasionally.*
- PSPA 251** **Politics and Government: United States of America** **3.0; 3 cr.**
A survey of the main features of the American political system. *Annually.*
- PSPA 252** **European Politics** **3.0; 3 cr.**
A course that examines contemporary European politics with special reference to the politics of the European Union and its external relations, particularly in the Middle East. *Alternate years.*
- PSPA 253** **Politics and Government: Middle East** **3.0; 3 cr.**
A survey of political institutions and processes in selected Middle East countries. *Annually.*
- PSPA 254** **Political Development and Social Change** **3.0; 3 cr.**
A survey of major issues and controversies in political development and their relevance to nation-building in developing countries. Various components of this course include the impact of military rule, political parties and elites on political change, and modernization. *Annually.*
- PSPA 255** **Islamic Political Institutions** **3.0; 3 cr.**
A survey of the Shari'a in contemporary political practice against the background of its historical evolution. *Offered occasionally.*
- PSPA 256** **Politics in Lebanon** **3.0; 3 cr.**
An overview of Lebanese politics from the mid-nineteenth century to the present. This course deals with the origins, evolution, and workings of the confessional system with emphasis on the period after independence. Focus is placed on issues of consensus and conflict in Lebanese society. *Annually.*
- PSPA 257** **Regional and Local Administration** **3.0; 3 cr.**
A course that deals with the legal aspects, organization, and theories of regional and local administration. This course examines issues of centralization-decentralization, central-regional-local government relations, and balanced development at the national level. *Annually.*
- PSPA 258** **Comparative Public Administration** **3.0; 3 cr.**
A survey of the theories of comparative public administration followed by a cross-national comparison of public administration in different cultural and socio-economic settings. *Annually.*
- PSPA 259** **Public Administration in Lebanon** **3.0; 3 cr.**
A course that examines the legal aspects, environment, scope, structure, and problems of public administration in Lebanon, with special emphasis on administrative reforms and their institutional products. *Annually.*
- PSPA 273** **Human Resources and Personnel Administration** **3.0; 3 cr.**
A course that examines theories, practice, and problems relating to human resources and personnel administration. This course focuses on key aspects of human resources, planning, and their implications on public policy. *Annually.*

PSPA 275 Organization and Management 3.0; 3 cr.

A survey of the concepts, principles, and techniques of organization and management with special emphasis on questions of applicability. In this course students will develop attitudes and acquire skills that should enable them to administer organizations effectively and efficiently. *Business students cannot receive credit for both MNGT 215 and PSPA 275. Annually.*

PSPA 276 Public Policy 3.0; 3 cr.

A course that analyzes the nature, scope, and performance of public policy. This course examines the different approaches and models of public policy as well as the actors, instruments, and problems involved, and draws on specific case studies. *Annually.*

PSPA 277 Public Budgeting 3.0; 3 cr.

A survey of the principles and problems of financial organization and management in the public service with emphasis on fiscal planning, formulation and execution of the budget, financial accountability, control, and other aspects related to the role of the budget in development. *Annually.*

PSPA 278 Administrative Ethics and Controls 3.0; 3 cr.

A comparative analysis of formal and informal means aiming at promoting responsiveness and responsibility in public administration. This course covers the importance of administrative ethics and the tools and techniques of administrative, legislative, and judicial controls. This course also emphasizes the controls exercised by the mass media, interest groups, and individuals. *Offered occasionally.*

**PSPA 279 Information Technology
and Public Administration 3.0; 3 cr.**

This course explores the impact of information and communication technology on information management, government decision-making and communication, service delivery, and public policy in the public sector. *Alternate years.*

**PSPA 286/287 Tutorial in Political Studies/
Public Administration 3.0; 3 cr.**

This course is designed to allow PSPA students to pursue a course of directed study with PSPA faculty members. It may consist of independent research, original creative compositions, or directed reading, and includes the presentation of a report or thesis. A student with a general average of at least 83 at the beginning of the senior year may petition the department for course approval. *Annually.*

PSPA 288/289 Special Topics 3.0; 3 cr. (each)

May be repeated for credit. Offered occasionally.

PSPA 291 Senior Seminar in Western Political Theory 3.0; 3 cr.

A special topic of Western political theory selected for intensive examination. *Annually.*

PSPA 292 Senior Seminar in Islamic Political Theory 3.0; 3 cr.

A specific topic of Islamic political theory selected for intensive examination. *Annually.*

**PSPA 293 Senior Seminar in the Foreign Policies of
the Great Powers since World War II 3.0; 3 cr.**

A seminar that concentrates principally on the five permanent members of the Security Council. The current foreign policies of these powers are examined on selected issues for each power against the background of a general assessment of the major determinants of their policies since the end of World War II. *Annually.*

PSPA 294 Senior Seminar in Contemporary Issues in Comparative Politics 3.0; 3 cr.

A seminar that examines selected critical issues in the field of comparative politics related to the state, political parties and interest groups, political socialization, and leadership and elites in developed and developing countries. *Offered occasionally.*

PSPA 296 Senior Seminar in Arab Politics 3.0; 3 cr.

A seminar that deals with the political systems and ideological currents that emerged in the Arab world after the breakup of the Ottoman Empire. Emphasis is placed on the various nationalist trends that characterized Arab politics, notably Arab nationalism, both within selected Arab countries and in the broader context of inter-Arab relations. *Annually.*

PSPA 297 Senior Seminar in Organization Theory 3.0; 3 cr.

A seminar that provides a theoretical framework through which empirical behavior in public organizations might be analyzed. This course considers that body of theory which has had an impact on modern public administration thought and practice. *Annually.*

PSPA 298 Seminar in Public Policy and Administration 3.0; 3 cr.

A seminar that explores the major debates, both theoretical and applied, that frame contemporary discussions about the need for public policy, its foundations, its opportunities, as well as its economic, political, and social dimensions. *Annually.*

PSPA 299 Internship Program 3.0; 3 cr.

A practicum course that explores politics and public administration through a variety of work experiences, both governmental and nongovernmental. Students are expected to perform work for academic credit and submit, as part of their course requirements, written evaluative reports based on their experiences under the guidance of PSPA instructors, as well as an oral presentation at the end of the internship. Students with a general average of at least 78 at the beginning of the senior year may petition the department for internship approval. *Annually.*

Major in Political Studies

39 Credits in Political Studies

Modes of Analysis	English and Arabic (9)	Humanities (12)	Social Sciences (6+42)	Sciences, Math, and Technology (6)
Lecture Courses (9+12+6+42+5)	1. Required Arabic course: ARAB 201A or B, or any upper level course (3) 2. Required English courses: ENGL 203(3), 204(3)	1. Required credits in the humanities: 12 credits including 6 credits from CVSP (see pp. 163–65) 2. Elective history courses: see column 4	1. Required economics course numbered 200 and above (3), SOAN 201(3) or PSYC 202(3) or history courses numbered 200 and above (3) 2. Required PSPA courses: PSPA 201(3), 202(3), 203(3), 209(3), 210(3), 211(3), 212(3), 213(3) 3. Required ¹ Category A: PSPA 250(3), 251(3), 252(3), 253(3), 254(3), 255(3), 256(3), 294(3), 296(3) Category B: PSPA 215(3), 217(3), 223(3), 292(3) Category C: PSPA 225(3), 232(3), 233(3), 234(3), 235(3), 236(3), 237(3), 238(3), 239(3), 292(3), 293(3), 296(3)	Required CMPS 206(3), PSYC 223 or EDUC 227(3), or ECON 213(3)
Seminar (3)				
Laboratory (0)				
Research Project			PSPA 215–217, 223, 225, 233, 234, 236–238, 250–56, 291–96	

1. 9 credits from any one of the three categories, plus 9 credits from any of the PS courses in the three categories.

THE REQUIREMENTS LISTED ABOVE APPLY TO STUDENTS WHO JOINED THEIR MAJOR AS OF OCTOBER 1, 2001–02. STUDENTS WHO JOINED A MAJOR PRIOR TO THAT DATE SHOULD CONSULT THE 2000–01 CATALOGUE.

Major in Public Administration

39 Credits in Public Administration

Modes of Analysis	English and Arabic (9)	Humanities (12)	Social Sciences (6+42)	Sciences, Math, and Technology (6)
Lecture Courses (9+12+6+42+5)	<ol style="list-style-type: none"> Required Arabic course: ARAB 201A or B, or any upper level course (3) Required English courses: ENGL 203(3), 204(3) 	<ol style="list-style-type: none"> Required credits in the humanities: 12 credits including 6 credits from CVSP (see pp. 163–65)) Elective history courses: see column 4 	<ol style="list-style-type: none"> Required economics course numbered 200 and above (3): SOAN 201(3) or PSYC 202(3) or history course numbered 200 and above (3) Required PSPA courses: PSPA 201(3), 202(3), 203(3), 209(3), 210(3), 211(3), 212(3), 213(3), 273(3), 275(3), 276(3), 277(3) Electives¹: PSPA 257(3), 258(3), 259(3), 278(3), 279(3), 297(3), 298(3) 	Required CMPS 206(3), PSYC 223(3) or EDUC 227(3), or ECON 213(3) + unspecified
Seminar (3)				
Laboratory (0)				
Research Project (75)			PSPA 257–259, 273, 275, 277, 278, 297, 298	

1. 9 credits from any of the PA courses in this category.

THE REQUIREMENTS LISTED ABOVE APPLY TO STUDENTS WHO JOINED THEIR MAJOR AS OF OCTOBER 1, 2001–02. STUDENTS WHO JOINED A MAJOR PRIOR TO THAT DATE SHOULD CONSULT THE 2000–01 CATALOGUE.

Graduate Program

Graduate students in PSPA are required to complete at least 24 credit hours in PSPA courses numbered 300 and above, plus a thesis.

Students majoring in political studies are required to take core courses, which must include PSPA 300, PSPA 301, PSPA 310, and PSPA 320. Students are encouraged to complete all core courses by the end of their fourth semester in the program. Two additional graduate courses are required from the chosen sub-discipline of specialization. The sub-disciplines include political theory: PSPA 301, PSPA 302, PSPA 303, PSPA 304, PSPA 305, and PSPA 306; international politics: PSPA 310, PSPA 311, PSPA 312, PSPA 313, PSPA 315, PSPA 316, PSPA 317, and PSPA 318; and comparative politics: PSPA 320, PSPA 321, PSPA 322, PSPA 323, PSPA 324, and PSPA 325.

Students majoring in public administration are required to take core courses, which must include PSPA 300, PSPA 350, PSPA 360, and PSPA 370. Students are encouraged to complete all core courses by the end of their fourth semester in the program. Two additional graduate courses are required from the chosen sub-discipline of specialization. The sub-disciplines include human resources: PSPA 371, PSPA 372, and PSPA 373; administration: PSPA 351, PSPA 352, PSPA 353, PSPA 354, PSPA 355, PSPA 380, PSPA 381, and PSPA 382; and fiscal resources: PSPA 361 and PSPA 362.

An introductory course in statistics (or its equivalent) is a prerequisite for graduate work in the department. Students admitted to graduate work who have not completed this prerequisite are required to take the course in addition to the normal program. Majors are expected to choose, in consultation with their adviser, no more than two electives from the humanities and social sciences.

PSPA 300 Methodology and Research Design 3.0; 3 cr.
An introduction to the philosophy of science and how it influences the choice of research design. The emphasis is on developing skills that are useful for any method (survey, research, comparative historical analysis, game theory). The objective is to provide students with the practical tools they need to successfully complete original research. *Core course. Annually.*

PSPA 301 Political Theory 3.0; 3 cr.
A course that provides a critical examination and analysis of the theoretical bases and perennial issues of political theory and ideologies. *Core course. Annually.*

PSPA 302 Western Political Thought 3.0; 3 cr.
A course that examines theories and assumptions of selected Western political theorists. This course seeks to help the student situate particular political analyses against a wider theoretical background. *Offered occasionally.*

PSPA 303 Islamic Political Thought 3.0; 3 cr.
An in-depth course on modern Islamic political thought. This course focuses on the historical and intellectual developments that have fueled both revolutionary and conservative trends in Islamic political movements and states. Discussions cover issues such as the relationships between religion and politics, political philosophy and ideology, and political action and revolution. *Offered occasionally.*

PSPA 304 Theories of Political Economy 3.0; 3 cr.

This course surveys various theories and theorists such as Marxism, Polyani, rational choice, and the new institutionalism. It introduces students to the study of how the political system and the economy interact. *Annually.*

PSPA 305 Ideological Trends in the Middle East 3.0; 3 cr.

A course that covers the major ideological and political trends that have characterized the Middle East since the turn of the twentieth century. This course also examines the components of these trends and their relations to Arab political culture as well as their effects on the political process in selected countries. *Alternate years.*

PSPA 306 Research Methods and Techniques 3.0; 3 cr.

A course that deals with various methods of data collection and analysis. Specific research methods include both quantitative and qualitative techniques such as experimental, survey, field observation, content analysis, historical/comparative, and evaluation. *Offered occasionally.*

PSPA 309 Special Topics in Political Theory 3.0; 3 cr.

May be repeated for credit. Offered occasionally.

PSPA 310 Theories of International Relations 3.0; 3 cr.

A survey of the major theoretical traditions (realism, idealism, constructivism) and the current foci of the theoretical debate. Issues include the limits of international cooperation, the origins of war, and changing concentrations of power in the study of international relations. *Core course. Annually.*

PSPA 311 International Politics and the Middle East 3.0; 3 cr.

A course that deals with issues and themes relevant to contemporary Middle East politics within the context of international relations. Issues include the Arab-Israeli conflict, regional conflicts, inter-Arab relations, Gulf Politics, and relations between Middle Eastern countries and major powers. *Annually.*

PSPA 312 Public International Law 3.0; 3 cr.

A course whose aim is to provide an understanding of the principles underlying public international law that facilitates relations among states, resolves disputes, protects human rights, allocates resources, and restricts conduct during war time. Emphasis is placed on selected legal cases and their policy ramifications. *Annually.*

PSPA 313 Diplomacy 3.0; 3 cr.

A course that provides a comprehensive understanding of theoretical and practical dimensions of diplomacy. This course focuses on diplomatic skills in statecraft and on the emerging trends such as coercive and preventive diplomacy. *Offered occasionally.*

PSPA 315 Special Topics in International Politics 3.0; 3 cr.

May be repeated for credit. Offered occasionally.

**PSPA 316 International Environmental Policy 3.0; 3 cr.
(ENSC 650)**

A course that seeks to provide a broad overview of the key concepts, actors, and issues related to global environmental policy. This course outlines the evolution of environmental policy in facing global environmental challenges and how such policies have become inherently intertwined with government policy, business practice, and international trade. *Annually.*

PSPA 317 Environmental Regulation and Legislation 3.0; 3 cr.
(ENSC 657)

An introduction to contemporary legislative approaches to environmental protection, the rationales for their embodiment in policies, and their effectiveness in achieving prescribed goals and alleviating environmental degradation. This course also examines the emergence of environmental initiatives in developing countries with a focus on the latest developments in Lebanon. *Alternate years.*

PSPA 318 Environmental Conflict Resolution 3.0; 3 cr.
(ENSC 658)

An introduction to contemporary approaches to global environmental negotiation and conflict resolution including the efforts of international organizations at risk communication, mediation, and facilitation. This course focuses on procedures to manage negotiations of environmental conflicts and disputes between governments, corporations, ecologists, the media, and the general population. Information is also provided on environmental dispute cases successfully resolved. *Alternate years.*

PSPA 320 Theories of Comparative Politics 3.0; 3 cr.

A survey of various paradigms in comparative politics, focusing on behavioralist, institutional, development, and radical approaches. Themes such as structure of power, state-society relations, political development, political culture, and political economy are emphasized. *Core course. Annually.*

PSPA 321 Contemporary Politics in Middle Eastern States 3.0; 3 cr.

A course that analyzes contemporary politics in selected Middle Eastern states. This course emphasizes the problems of political participation, effective governance, and socio-economic development. *Alternate years.*

PSPA 322 Contemporary Politics in Non-Middle Eastern States 3.0; 3 cr.

A course that examines political institutions, processes, and problems facing governments in selected countries outside the Middle East. This course focuses on topics such as authority systems, relations between the public and private sector, and politics of collective identity. *Offered occasionally.*

PSPA 323 Communalism in the Middle East 3.0; 3 cr.

A course that deals with the emergence of ethnic and religious issues in the Middle East, with emphasis on post World War I developments. This course addresses the situation of minority groups, the nature of their demands, and their prospects of achieving them. In addition, this course assesses the impact of localism on the nation-state in the region. *Annually.*

PSPA 324 Government and Politics in Lebanon 3.0; 3 cr.

A course that examines the evolution of the political system and the different approaches to the study of government institutions in Lebanon. This course focuses on patterns of change involving state and society from the founding of the state in the early 1920s to the present. *Alternate years.*

PSPA 325 Special Topics in Comparative Politics 3.0; 3 cr.

May be repeated for credit. Offered occasionally.

PSPA 330 Graduate Tutorial in Political Science 3.0; 3 cr.

A graduate seminar in which selected topics are arranged on an individual basis where existing courses do not offer the required subject matter. *May be repeated for credit. Annually.*

PSPA 350 Organization Theory 3.0; 3 cr.

A course that explores the major debates, both theoretical and applied, that frame contemporary discussions about organizing in the public and nonprofit sectors. This course introduces organization theories about public organizations and the basic methods used to study organizational behavior in non-private spheres. Topics include organizational decision-making, culture learning, as well as postmodern narratives on organizational management. *Core course. Annually.*

PSPA 351 New Public Management 3.0; 3 cr.

A course that investigates the conceptual and practical boundaries of new public management reform initiatives with a comparative perspective. Topics include empowerment entrepreneurialism, performance management, and productivity improvement. *Alternate years.*

PSPA 352 Administration and Public Policy 3.0; 3 cr.

A course that studies policy-making environments as sub-systems of larger social and political contexts. This course compares the way policy-makers and administrators in different cultural and socio-economic settings deal with globalization, the nature and substance of politics and administration, and the relations between governmental and non-governmental actors. *Alternate years.*

PSPA 354 Administration Ethics 3.0; 3 cr.

A course that examines the ethical foundation for professional public administrators. Topics include the ethics of managerial behavior in government and organizations, codes of ethics in administration and their implementation, and other moral questions facing administrators. *Offered occasionally.*

PSPA 359 Special Topics in Administration 3.0; 3 cr.

May be repeated for credit. Offered occasionally.

PSPA 360 Public Budgeting 3.0; 3 cr.

A course that examines concepts and practices of public budgeting and financial management. This course studies public budgeting and financial management as instruments of fiscal, management, and public policy. Topics include the budget cycle, fiscal planning, financial accountability, and control. *Core course. Annually.*

PSPA 361 Comparative Public Budgeting 3.0; 3 cr.

A course that studies budgetary and financial practices in advanced, developing, and transitional countries through comparative case study research and writing. This course covers the budget process, financial management functions, and tax analysis. *Offered occasionally.*

**PSPA 362 Policy Analysis and
Program Evaluation for Policy Analysts 3.0; 3 cr.**

A course that introduces students to a wide array of quantitative techniques and skills used by public managers to analyze policy-related data and problems. This course covers different theoretical and applied frameworks for evaluating policy options, as well as program assessment and improvement. *Offered occasionally.*

PSPA 369 Special Topics in Public Budgeting 3.0; 3 cr.

May be repeated for credit. Offered occasionally.

- PSPA 370** **Human Resource Management** **3.0; 3 cr.**
A course that explores theories and models of human resource management, including programs and processes by which skills and motivation are examined. Topics include education, work environment and mobility, training, and workplace cooperation. *Core course. Annually.*
- PSPA 371** **Comparative Human Resource Administration and Development** **3.0; 3 cr.**
A course that compares problems in human resource management in selected government systems. This course covers topics such as political accountability, professional responsibilities, as well as theories and mechanisms for human resource management in local, national, regional, and global contexts. It also studies major theories and models that shape human resource development research. *Alternate years.*
- PSPA 372** **Non-Profit Management** **3.0; 3 cr.**
A course that examines the development and characteristics of non-profit management systems, managerial challenges, and the application of theories and mechanisms relevant to non-profit management. This course covers topics such as organizational structure, financial management, board-executive relations, and public-private cooperations. *Offered occasionally.*
- PSPA 373** **Leadership and Motivation** **3.0; 3 cr.**
A course that analyzes the major theories of leadership and motivation. This course assesses their impact on group and individual behavior in light of personality differences and cross-cultural management. *Annually.*
- PSPA 379** **Special Topics in Human Resources** **3.0; 3 cr.**
May be repeated for credit. Offered occasionally.
- PSPA 380** **E-Governance and E-Administration** **3.0; 3 cr.**
A course that surveys current literature on electronic government. This course explores the impact of information and communication technology on policies and decisions concerning public life, as well as economic and social development. It also investigates the impact of information and communication technology on government decision-making, communication, and decision implementation. *Alternate years.*
- PSPA 381** **Organizational Informatics** **3.0; 3 cr.**
A course that explores how information technologies influence the way policy-makers, public administrators, and information technology managers work in policy environments. This course investigates how information technology stores, transmits, and controls flows of information and creates new possibilities of collaboration in the public sector. *Offered occasionally.*
- PSPA 382** **Information Communication Technology and Policy** **3.0; 3 cr.**
A course that examines the trends and issues associated with the development of telecommunication, and information technology policies. This course covers topics such as regulation and deregulation of the telecommunication industries; the convergence of telecommunication, computer, and television technologies; competition among local, long-distance, and wireless services; and intellectual property rights. *Offered occasionally.*
- PSPA 390** **Graduate Tutorial in Public Administration** **3.0; 3 cr.**
A graduate seminar in which selected topics are arranged on an individual basis where existing courses do not offer the required subject matter. *May be repeated for credit. Annually.*
- PSPA 399** **MA Thesis** **6 cr.**