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Malcolm Kerr Collection, 1961-1995

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Scope and Content

This collection includes Malcolm Kerr biographical information, information related to his assassination, administrative documents related to AUB and AUH during Lebanese civil war in 1980s. The collection is relevant to the researcher interested in the history of the American University of Beirut and American University Hospital and the contribution of AUB in reconstruction of Lebanon.

Arrangement

This collection is arranged in 6 series:

- | | |
|-------------------|--|
| Series I | Biographical & personal information; Addresses; Assassination |
| Series II | Administration: Administrative documents and decisions, planning |
| Series III | Properties: AUB and I.C. lots |
| Series IV | War Years: AUH and AUB during 1980s |
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Biographical Information

Malcolm Kerr, AUB President 1982-1984, was born in Lebanon on October 8, 1931, at the American University Hospital. His father Dr. Stanley Kerr was a longtime professor of biochemistry at AUB, and his mother Mrs. Elsa Kerr served for a while as dean of women. He completed high school in the US, then enrolled at Princeton University where he earned a BA in political science. He returned to Beirut where he continued his studies at AUB receiving an MA in Arab studies in 1955. He returned to the US to further his studies at Johns Hopkins University, and in 1958 received a PhD in international relations. Dr. Kerr and his wife, the former Ann C. Zwicker, then returned to Beirut. He joined AUB as assistant professor at the Department of Political Science. In 1962, he accepted a similar position at the University

of California at Los Angeles and spent the next twenty years at UCLA; he was promoted to the rank of full professor in 1973 and was appointed chairman of the Department of Political Science. He then became dean of the Division of Social Sciences (1973-1976). Kerr returned to the Middle East and spent one year at the American University in Cairo. He became director of the Von Grunebaum Center for Near Eastern Studies, then joined the AUB Board of Trustees; and served as director of UCLA's Education Abroad Program Center in Cairo. Malcolm Kerr was appointed president of AUB in March 1982. Though the term was to take effect as of the first of July, President Kerr was unable to assume his duties in Beirut due to the Israeli invasion of Lebanon, so he worked from the New York Office. He eventually arrived in Beirut in September. For the following year and a half Kerr worked diligently at his office in College Hall. He was murdered on January 18, 1984, close to his office.

Subject Headings

American University of Beirut -- Presidents -- Biography.
Americans -- Lebanon -- Biography.
Victims of terrorism -- Lebanon -- Biography.
Lebanon -- History -- Civil war, 1975-1990 -- Casualties.
Memorial rites and ceremonies -- Lebanon.
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- Article by Malcolm Kerr in Middle East Forum: Sputnik Speed, April 1961.
- Book reviews from the "Muslim World" V, 56, No2, 1966.
- Publication: "America's Middle East policy: Kissinger, Carter and the future" by Malcolm Kerr, Institute for Palestine Studies 1980, Number 14 (E), 1980
- Article: A new Era in Lebanon: the America University of Beirut rebuilds 1982.
- Article by Malcolm Kerr in *Monday Morning*: AUB and the new Lebanon, May 23-29, 1983.

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- Middle East Development Institute.
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- Luncheon in honor of Ambassador Philip Habib, colloquium in "the Future of Lebanon and the Middle East", December 10, 1982.
- "AUB in Washington" program, November 12-13, 1982.
- Implementation of B School's strategic plan 1983-1986, 12 November 1982.
- Benefits and Increase salaries to senior employees, November 1, 1982.
- Corporate by Laws, November 24, 1982.
- Recommendation No. 4: Appointment of Dr. A.H. Hallab as a Vice President, effective January 1, 1983, December 1, 1982.
- Retirement age.
- Letter from Joseph Jacobs to Najeeb Halaby and President Malcolm Kerr about the Research and Development organization and Vice President of Finance, December 1982.
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- Report of the University Planning Committee-Proposed, Change in C. S. Requirements, June 14, 1983.
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- Comments from Yousuf Shirawi -Ministry of Development and Industry in Bahrain- on Booz Allen & Hamilton report, June 27, 1983.
- University Program of Computer Studies, June 29, 1983.
- Proposed School of Pharmacy, June 29, 1983.
- University Institute of Money and Banking, June 29, 1983.
- Booz Allen and Hamilton report. Booz Allen Hamilton study on AUB: Perceptions and recommendations, July 4, 7, 1983.
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- The Chronicle of Higher Education survey of faculty salaries for 1982-83, January 1983.
- Financial Analysis of health care "Business", January 1983.
- Survey of Salaries, .January 1983.
- Capital works projects, January, February, March, November 1983, 1983-84.
- 1983-84 Budget proposal, February 1983.
- Education and Statement of operating revenues and expenditures, March 1983.
- Estimated cost of additional summer 1982 payments, March 1983.
- Salary increases and the cost of living in Beirut, March 1983.
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- 1983-84 Budget proposal for the year 1983-84, July 5, 1983.
- Capital budget for the years 1982-83; 1983-84, July 15, 1983.
- Change in the 1983-84 budget, July 22, 1983.
- Budget proposal 1983-84, allocation and analysis of operating cost and revenue, August 17, 1983.
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- Membership of the Faculty Development Committee, August 1983.
- Letter to prospective members of the Development Committee, August 1983.
- Office of Development: Staff requirement for implementing our development plan.
- Minutes of the University Committee on Development, October 10, 31, November 9, 29, December 5, 19, 1983; January 9, 1984.
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- Proposal on: An assessment of the status of the children in Lebanon submitted to the Kuwait Society for the Advancement of Arab Children, May 20, 1983.
- RADAC coordinators, June 1983.
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- Payments promised to AUB by the ministries of Health and Finance, January-June 1983.

- مواقف سيارات اساتذة وموظفي الجامعة، ٣ تشرين الأول ١٩٨٣.
- مقال: ماذا يحدث في الجامعة الاميركية؟ خلاقات بين الرئاسة والاساتذة، اسبابها تغليب الايديولوجيات.

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- Increase in HIP premiums, October 1983.
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- Retirement Annuity, 1981, 1985.
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- Non- academic personnel average salaries, November 1982.
- Overtime, November 1982.
- A copy of the Chronicle of Higher Education's survey of Faculty salaries for 1982-83.
- Adjustment to ongoing budget, Faculty of Arts and Sciences, February 11, 1983.
- Salary increases and tuition, March 28, 1983.
- Tuition increase, April 13, 1983.
- Salary review, April 13, 1983.
- The Chronicle of Higher Education: Faculty Salaries by Discipline Group, 1982-83.
- Proposal Salary increases for the Business School.
- Adjustment of salaries in DEEP.
- Equality of Salaries increases.
- Faculty salaries 1982-83 comparison with U. S. Faculty salaries, April 29, 1983.
- Article from: U. S. Department of State index of living costs abroad, quarters allowances, and hardship differentials, April 1, 1983.
- Comparison of AUB and U. S. salary Differentials, May 3, 1983.
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- FM salaries for the academic year 1983-84, comparison of FM salaries with AAMC data Academic year 1981-82.
- 1982-83 Faculty salaries, May 16, 1983.
- Faculty salary increase, May 20, 1983.
- Administering Faculty Salary Increase, May 31, 1983.

- Tuition fees for the year, 1983- 84
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- Preliminary Computer plan outline.
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- Preliminary Computer plan outline, February 1983.

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File 7: Proposals for new academic programs

- Proposal for a B. S. degree in Computer Science, February 1983.
- Proposal for a computer science B.S. degree program in the department of the faculty of Arts and Sciences.
- A preliminary proposal for the Rafik Hariri Institute of Computer Studies.
- Kaypro II proposal. October 1983.

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- Minutes of the Computer Sub Committee to study the offer on students' software system, January 1985.
- University Committee on computer purchases, October 1985, January 1987.

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- Stony Brook system, 1985

- Dynasystems computer-services, 1985.
- Article on management information or management illusion.

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- Remodeling of wing B of Agriculture building, 29 June 1983.
- Campus Info.
- Occupants of apartments in faculty #1, September 1983.
- Expansion in Jafet Library: Scope of Design, Services, Scope of Projects, Floor plans, December 1983.

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- Letter from Bayard Dodge to Calvin Plimpton to clarify the necessity to expand AUB and thus to transfer IC outside of Beirut, January 1967.
- Letter from Alfred H. Howell to Bayard Dodge regarding the purchase of IC to AUB properties, December 1967.
- Letter from Mary Bajada to all Trustees, February 5, 1975.
- Letter from the law offices of S. Siksek, E. Hanna and A. Abboud, February 17, 1975.
- Minutes of the Board of Trustees, March 7-8, 1975.
- Letter from Howard Page to Donald Robbins on rights of ownership of property, June 12, 1975.
- Letter from Kamel Abdul - Rahman to Howard Page about I.C.'s move Ras Beirut to Meshref, July 4, 1975.
- Copy of a letter received by James Cowan from President of I. C. Alton Reynolds concerning Associate Arts degree, April 1977.
- Letters from John Griswold to Calvin Plimpton about AUB and I.C., May 20, 1977, December 1977.
- Letters from Calvin Plimpton to all Trustees about the Future of I.C., June 1977.
- I.C.'s proposal to AUB, August 31, 1977.
- Notes on a meeting between I.C. and AUB Beirut administration, September 1979.
- Memorandum from Mary Bajada to Robert Shea concerning the International College dilemma, December 28, 1979.
- Correspondence between Calvin Plimpton John Griswold, David Dodge, Harold Hoelscher, William Rice on AUB-I.C. talks, March 1981.
- Correspondence between William Kent, Calvin Plimpton, Michel Doumet, and Harold Hoelscher on I.C. AUB land problem, March 9, 1981.

- Paper prepared by Fouad Bardawil for the first Menlo Group Special Event at San Francisco on “Investment of Arab money Past and Future trends,” 17-19 September 1981.

File 2: AUB and IC Campuses/land

- Questions prepared by Fouad P. Bardawil, September 1981.
- Position papers prepared on behalf of the Board of Trustees of I. C. on: Solution of the Ownership problem of the land on which I. C. stands at Ras Beirut, November 13, 1981.
- Paper from Fouad Bardawil to Dr. Calvin Plimpton on Alumni Towers Project and Alumni Development group, December 9, 1981.
- American University of Beirut campus plan, December 1981.
- Letter from William Rice to David Dodge about AUB/ IC land Problem, December 28, 1981.
- Letter from David Dodge to Alfred Howell concerning IC/AUB land problem, January 1982.
- Letters from Alfred H. Howell to Richard Debs and Nicola N. Khuri concerning I.C. Negotiations, January 1982.
- Letter from Fouad Bardawil to Dr. Calvin Plimpton about donations to AUB and letters to Abdullah Al Ghanim and Ghaith Pharaon, March 1982.
- Recommendation No. 6: Bardawil proposal for Alumni towers, March 1982.
- Correspondence with Myrna Bustani on AUB land sale, April- May 1982.
- Correspondence between Malcolm Kerr, Fouad Bardawil, and Najib Halaby concerning AUB / IC land sale and Alumni Towers Project, May- December 1982.
- Court action of I.C., December 1982-January 1983.
- Correspondence between John Griswold to Najib Halaby on I.C / AUB relationship, April, August 1983.
- لائحة ببعض الصفقات العقارية في الربع الاخير من ١٩٨٢ والاول من ١٩٨٣
- Correspondence with David Dodge, Alfred Howell, and Malcolm Kerr about legal action against AUB, May, June 1983.
- Correspondence between Bardawil, John Griswold, Malcolm Kerr about land sale, Alumni Towers Project land value.

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- Faculty of Medicine- Chairman’s Fund Academic committee, July 1979, breakdown of expenditures, November 1982; Code of Ethics, October 1969.
- Computation of unit cost in medical education and training, January 5, 1983.
- Appreciation letters to Drs. Robert Motossian and Raja Khuri from the Department of the Navy, January 1983.
- The law regulating the practice of medical profession in Lebanon, appointment of Dr. Salim Issa, February 1983.

- Letter to Dr. Raja Khuri from Father Elie Andari concerning the cooperation between Hospital of “Notre Dame de Secours” and AUB medical Center, February 1983.
- Interviews with George Sarkar, Patrick Regan, and William A. Earl, February 1983.
- Statistical and financial analysis /AUH and private Clinics, March 1983.
- Faculty of Medicine and hospital organizational chart.
- Program of spring meeting of the Council of deans, 6-9 April 1983.
- General policies; Attachment to application for medical staff appointment.
- Alfred Howell’s proposal for the establishment of a new BOT committee to review patient care and other business aspects of hospital management, August 27, 1983.
- Letter from President Kerr to Dr. Hallab about contacts in Saudi Arabia and two top openings at American University Hospital, December 14, 1983?

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- Lawsuit against Medical Center concerning malpractice, February 15, 1983.
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- List of room occupancy due to cardiac surgery patients, July 1981-June1983.
- Number of operating room cases, January 1982-October 1983.
- Percentage of room occupancy, January 1982-October 1983.
- Room Occupancy, August 1983-September 1983.
- Status reports on occupancy, October 1983-January 1984.
- Ambulatory services, January 1982-October 1983.
- Ambulatory services, January 1982-November 1983.
- Statistics of Casualties treated at the AUB Medical Center, June 1982- February 1983.
- Statistics of Casualties treated at the AUB Medical Center, June 1982- July 1983.
- Physician activity and revenue, July 1982-June 1983.

- Financial Statement for the hospital and private clinics, 1982-1983.
- Absenteeism report, August 1983.
- Status report on Patients at OPD and private clinics, October 1983.
- Budget Revenue Achievement, 1983-1984.
- Analysis of AUH 1983-84 operating- expenditures budget, 1983-84.
- Executive committee meeting on: Hospital occupancy rates, budgeted Hospital revenue, January 1984.

File 3: War: Documents related to American University of Beirut-Medical Center [AUH] needs etc. during the Lebanese situation, 1983.

- Medical Manpower in Lebanon - An Assessment of current key issues and recommended solutions, March 1983.
- Contribution Check during the financial crisis, August 1983.
- Telex regarding funds raised to assist Lebanese children affected by War, August 15, 1983.
- Emergency planning for the faculty of Medicine, September 1983.
- Reasons for request of additional lines in nursing service, September 11, 1983.
- List of Medical supplies, September 1983.
- Registration, Fiscal year, Security conditions, September 1983.
- List of equipment required to expand the existing intensive care unit, September 22, 1983.
- Lists of Medical Supplies and pharmaceuticals for the American University Hospital, September 23, 1983.
- Top priority needs in the recruitment of additional nurses for the AUH, September 23, 1983.
- Health science and hospital committee meeting in NYO, September 28, 1983.
- Project Orbis, October 3, 1983.
- The world rehabilitation center (WRC), October 11, 1983.
- Letter from Raja Khoury about Mr. Wittrup and Pharmacy branch at AUB, November 24, 1983.
- قرار من وزارة الصحة يتعلق بدفع مبالغ مالية للمستشفيات عن جرحى الحرب، كانون الاول ١٩٨٣.
- Pharmaceuticals- Pharmacy equipment and supplies.

File 4: War: Documents related to American University of Beirut-Medical Center [AUH] needs, etc. during the Lebanese situation, 1982, 1983.

- AUH: Emergency priorities: Explanatory details, 1982.
- Article: Relate hospital charges to use of services.
- Threats of Epidemics - A possible attempt at prevention, July 14, 1982.
- Emergency relief and reconstruction projects in the health domain in Lebanon, July 30, 1982.
- Emergency equipment needs.
- Emergency-Shock trauma unit-proposal from department of surgery.
- Proposal for the expansion of the physical medicine program at the American program at the American University of Beirut.
- Faculty of Health Sciences projected programs towards the reconstruction of Lebanon.

- Council for the Development and Reconstruction (CDR)-Areas of Co-operation with AUB, September 1982.
- US Aid team to Lebanon, August 3, 1982.
- List on number of filled positions, overtime, vacation and undertime, December 1982-January 1983.

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- Senate meeting on tenure, February 26, 1981.
- Memorandum from President Kerr to the Members of the Board of Deans and University Council, Members of the Academic Development Committee, Mr. Fouad Haddad, Budget Officer concerning the crisis situation, September 2, 1983.
- Preliminary report on emergency plans in the vice president for Administration area of responsibility, September 9, 1983.
- Faculty of Health Sciences- Contingency review of budget.
- Assignments, September 5, 1983.
- Emergency planning for the Faculty of Medicine, September 7, 1983.
- Options for deferral or Reduction in Budget. September 8, 1983.
- Report of Ad Hoc. Committee on academic programs: Schedule, registration, fees, September 9, 1983.
- AUH Potential reduction in Budget, September 9, 1983.
- Personnel Policies, September 12, 1983.
- Potential savings in the Faculty of Agricultural and Food Sciences.
- Faculty of Health Sciences, details of contingency review of budget. Contingency review of budget, September 1983.
- Reduction in Budget, September 21, 1983.
- Emergency planning for the School of nursing, September 12, 1983.
- Analysis of differences between August 83, approved budget and phase II of Emergency for FY 83-84.

File 6: War: AUB role in Reconstruction- CDR (Council for Development and Reconstruction), July 1982-February 1983.

- USAID to Lebanon, July 26, 1982.
- Estimated survey time schedule, September 11, 1982.
- Suggested projects to be undertaken for CDR by AUB, September 14, 1982.
- CDR program, September 21, 1982.
- AUB Program for the Reconstruction of Lebanon.
- Faculty of Agricultural and Food Sciences involvement in the CDR projects.
- Estimated survey time schedule- CDR Memorandum of September 11, 1982.
- Reconstruction of Beirut - A concept for planning and Implementation.
- Letter from Yusuf Nimatallah to President Kerr on five gentlemen who used to work at AUB, November 16, 1982.
- Message to Najeeb Halaby on a role for the University in the reconstruction, November 30, 1982.

- AUB to assist in the reconstruction and development of Lebanon, December 3, 1982.
- Letter from the Chairman of the Board of Trustees Najeeb Halaby to the President of the Republic of Lebanon Amin Gemayel on AUB's program for the Reconstruction of Lebanon, December 29, 1982.
- Center for Development Technology - Statement of Qualifications and selected staff resumes.
- Summary of Operations in cash flow format, 1981-1982.
- Message from Robert A. Shakotko, Department of Economics- Columbia University, to President Kerr about projects with the Council of Reconstruction and Development (CDR), February 14, 1983.
- Guest list for reception at the Dr. Mansur Aba-Husayn in honor of Dr. Malcolm Kerr, February 17, 1983.
- Letter from the Vice President and Executive Director World Business Division J. R. Nater to President Kerr on the reconstruction of Beirut and AUB's involvement, January 6, 1983.
- Letter from Paul Edde to President Kerr concerning the reconstruction and Development, February 23, 1983.

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- AUB application for financial assistance from the agency for International Development (AID), October 1981, December 1983.

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- Letter from David Dodge to the Ambassador of the States in Lebanon and Sheikh Bechir Gemayel, August 1982.
- Correspondence between Doris Dodge and President Kerr, 1982/83.
- Plan to honor David Dodge an Honorary Doctorate, September 1983.

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- Forrester and Tidd Associates agreement, September 1982.
- Strengthening AUB's fund-raising capability, October 1982.
- Meeting the crisis (paper on the plan to rebuild American University), January 1983.
- Memorandum on "AUB's" development program-future directions" by the director of development Nimr Ibrahim, January 11, 1983.

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- Flag Day, 17 November 1982.
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- Correspondence with Nabil Kronfol about Faculty of Health and Sciences (FHS), May 31, 1988.
- Correspondence with Heidi Friebourg on the effect of the Lebanese war on the mental health of children, June 8, 1988.

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- Reconstruction of Lebanon, Lebanon-U.S. Emergency Funding made available since June 1982, Lebanon Private Sector Group, 1982.
- The Aid Program in Lebanon.

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- Zavarian review, Vl. 4, No. 1, January 1983.
- Recommendation for the appointment of Dean of students for counseling, January 1983.
- Appointment of Dr. Richard Day as assistant of students counseling, May 1983.
- Dean's and student activity loan funds, May 1983.
- Dr. Day's Assignment in counseling; workshop for AUB students, May 1983.
- Use for AUB beach by I.C. students, May 1983.
- Copy from a press clipping of Article 37 of the decree law No. 153 on "Students", October 1983.
- Financial Aid 1983-84: Preliminary statistics, November 1983.
- Cypriot students' association in Lebanon, November 1984.
- رسالتان بين الرئيس كبير والمطران ارام كثنيشيان بخصوص اعياد الارمن، شباط ١٩٨٦.
- Letter from Frederic Herter to the students, February 1986.
- 1986 Summer session registration guide old and new students, June 1986.
- رسالة من محمد عبد الغني الملاح الى رئيس تحرير مجلة الوعي، تشرين الثاني ١٩٨٧.

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- AID/AUB students, 1982-83.
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- Melkon Markarian Scholarship Fund for Armenian students in Agriculture and Industry, February- March 1983.
- Training Grant Fund, 1983-1984.

- Telex from William Rice to Acting President Hallab and Fawzi Hajj on AID/Beirut, March 1983.
- AID/ Student-Training Program; Jordan participants in AID/AUB training Program, March 1983.
- Increase in maintenance allowance for AID students, May 1983.
- Near East Foundation: Contribution for a Training Program for Agriculture II Student in September 1983.
- AID Report to the Agency for International Development, January 1-June 30, 1984.
- AID/ AUB sponsored students under the AID/ AUB training grant summer session, summer 1984.
- Bursary Student Office, 1984, 1984/85.

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- University Senate members from Arts and Sciences, September 30, 1983.
- Registrar's guide, October 4, 1983.
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- محاضرة وزير التربية والفنون الجميلة عصام خوري، ١٠ شباط ١٩٨٣.
- دعوة الى الرئيس كير للاشتراك في محاضرة "البنان والرؤى التربوية" في جامعة الكسليك، ١٥-١٦ نيسان ١٩٨٣.

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- Cooperation between the Faculty of Medicine and Medical School in Great Britain -Interim Report, October 1983.
- Visit to London/ British Council, November 1983.
- Invitation to President Kerr to visit Kuwait from the minister of Education Yacoub Ghunaim; telexes with Talal Abu Ghazaleh about schedule and appointment, January - March 1983.

- كلمة بالعربية وبخط اليد للرئيس مالكولم كير.

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Related Material

Archives

- Scholarships: Box:4, File: 21, File21: Malcolm Kerr Scholarship Fund, 1983/1984-1988/89. [AA:2.5.2.9](#)
- Regional and External Programs: General 1978- Box: 2, File 9: University Committee on Development: Minutes, film on AUB (story of survival), proposal for a Malcolm chair in political studies, proposal for the establishment of the Malcolm Kerr athletics center. [AA:2.5.6.1](#)
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Portraits

- Portrait of Malcolm Kerr, 1972. [Ph:AUB:1972/04/16:01:53](#)
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- Presentation by Ghazi Zaatari on Hematopathology, 2002. [Ph:AUB:2002/12/10\(03\):1-4:74](#)
- Lecture by Ann Kerr on Come with Me from Lebanon: Recollections and Reflections, 1998. [Ph:AUB:1998/10/21\(01\):1-5:65](#)

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