

Department of Political Studies and Public Administration (PSPA)

Chairperson:	Geukjian, Ohannes
Professor:	Khashan, Hilal A.
Associate Professors:	Geukjian, Ohannes; Frangie, Samer; Khodr, Hiba; Makdisi, Karim S.; Tell, Tariq
Associate Professor of practice:	Bahout, Joseph
Assistant Professors:	Goodfield, Eric; Haddad, Tania; Kosmatopoulos, Nikolas
Visiting Assistant Professor:	Mouawad, Jamil
Distinguished Practitioner of Public Policy:	Nahhas, Charbel
Senior Lecturer:	Bayrakdarian, Nora
Lecturers:	Al Maleh, Rand; Awada, Ghada; Doueihy, Michel; Kachar, Simon; Muhanna, Zeina; Sfeir, Antoine; Shaar, Rima; Smaira, Dima
Instructors:	Abou Habib, Lina; Ajamian, Melissa; Hankir, Samer; Yacoubian, Vera
Adjunct Faculty:	Mouawad, Jamil

BA in Political Studies BA in Public Administration

The Department of Political Studies and Public Administration (PSPA) offers two major programs: one leading to the degree of Bachelor of Arts in Political Studies and one leading to the degree of Bachelor of Arts in Public Administration. Students wishing to transfer to PSPA must secure and maintain the approval of the department and must satisfy the conditions detailed below. Acceptance to the department is subject to the availability of places.

Mission Statements

The mission of the BA program in Political Studies at AUB is to provide students with an understanding of the political ideas, institutions and processes that inform, shape, and regulate domestic and international politics. The core curriculum is designed to engage students in the critical analysis and assessment of the political world, and help them acquire the intellectual, practical and moral skills that are necessary for their development as future academics, civil servants, and responsible citizens. The program is committed to serving the university's liberal arts model of higher education, and provides students with the intellectual means to understand and reflect on major political issues that define their individual and communal life.

The mission of the BA program in Public Administration is to educate students, and help them develop knowledge, skills and abilities in the discipline of public administration. This includes teaching students to become innovative leaders by developing their managerial and analytic skills, thereby preparing them for professional success. The program is designed to provide students with in-depth knowledge and training geared towards the building of a generalist, academic, professional, and ethical background, and to enhance students' decision-making, analytical and interpersonal skills. We aim to increase our students' understanding of the political, constitutional, legal, economic, social, cultural, and organizational environments within which they will work.

Graduation Requirements

University Requirements

Language requirements: 6 credits of English and 3 credits of Arabic.

General Education requirements: : Understanding Communication - English (6 credits), Understanding Communication - Arabic (3 credits), Cultures and Histories (9 credits), Human Values (3 credits), Societies and Individuals (6 credits), Understanding the World and Quantitative Reasoning (9 credits with at least 3 credits from each), and Community Engaged Learning (3 credits).

At least one of the courses from Cultures and Histories or Human Values should be from the History of Ideas: CHLA. At least one course from your degree requirements (except Understanding Communication) should cover the theme of Social Inequalities (3 credits).

Major Courses: 39 credits of PSPA courses, both for PS and PA majors.

Students majoring in Political Studies are required to complete 39 credits in the department, which must include PSPA 201, PSPA 202, PSPA 203, PSPA 210, PSPA 211, PSPA 213, and either PSPA 253 or PSPA 256. Six additional Political Studies courses, including one senior seminar, are required. These six courses can be selected from PSPA 214-256, PSPA 286, PSPA 288, PSPA 290-293, and PSPA 299. Students are expected to choose, after consultation with their advisor, five courses that count as free electives.

Students majoring in Public Administration are required to complete 39 credits in the department, which must include PSPA 201, PSPA 202, PSPA 203, PSPA 212, PSPA 273, PSPA 276, and PSPA 277. Six additional courses are required. Four courses should be taken in one of the sub-fields (Public Management or Public Policy) and the remaining two courses in the other sub-field. The Public Management courses are PSPA 222, PSPA 257, PSPA 258, PSPA 259, PSPA 272, PSPA 275, PSPA 278, PSPA 287, PSPA 289, PSPA 297 and PSPA 299. The Public Policy courses are PSPA 260, PSPA 261, PSPA 262, PSPA 263, PSPA 287, PSPA 289, PSPA 298, and PSPA 299. One of these courses should be a senior seminar (PSPA 297 or PSPA 298). PA majors are also required to take the following courses outside the department which are one economics course from the General Elective list, one course related to information technology (CMPS 206 or CMPS 209), one course related to statistical analysis (STAT 201, STAT 210, EDUC 227 or PSYC 213) and either SOAN 201 or PSYC 201. Students are expected to choose, after consultation with their advisor, four courses that count as free electives.

All PSPA majors are recommended to complete PSPA 201, PSPA 202, and PSPA 203 by the end of their second term in the program. All PSPA majors must take ENGL 203 and ENGL 204 by the end of their third term in the program. PSPA majors whose PSPA average falls below 2.3 will be dropped from the program.

Transfer of Major

Transfer of Major within the Faculty of Arts and Sciences: Transfers to the PSPA major require a grade of C+ in PSPA 201 and PSPA 202 plus a minimum combined grade average of 2.3 in ENGL 203 and ENGL 204.

Transfer from one Faculty to Another within the University: Students who wish to transfer from one faculty to another must complete the application for transfer form available on AUBsis. Students must apply within the deadlines specified in the university calendar.

Minor in PSPA

Minors for PSPA Majors

Political Studies majors choosing to minor in Public Administration are required to take a minimum of 15 credits. The requirements are PSPA 212 plus four upper-level courses from the following list: PSPA 222, PSPA 257, PSPA 258, PSPA 259, PSPA 272, PSPA 273, PSPA 275, PSPA 277, PSPA 278, PSPA 289, PSPA 297, PSPA 299. No more than 9 credits may be used to satisfy a requirement for another major or minor.

Political Studies majors choosing to minor in Public Policy are required to take a minimum of 15 credits. The requirements are PSPA 260 and PSPA 276 plus three upper-level courses from the following list: PSPA 223, PSPA 225, PSPA 238, PSPA 250, PSPA 251, PSPA 252, PSPA 259, PSPA 261, PSPA 262, PSPA 263, PSPA 277, PSPA 278, PSPA 297 or PSPA 298. No more than 9 credits may be used to satisfy a requirement for another major or minor.

PSPA students choosing to minor in Civil Society, Citizenship and the Nonprofit sector are required to take a minimum of 15 credits. The requirements PSPA 222 and PSPA 272 and three electives from the following list of courses: PSPA 202, PSPA 203, PSPA 233, PSPA 235, PSPA 254, PSPA 257, PSPA 260, PSPA 263, PSPA 289G, PSPA 299, ECON 232, ECON 237, MCOM 217, MCOM 252, SOAN 225, SOAN 226, SOAN 240, and SOAN 245. SOAN 245. No more than 12 credits can be taken from the same department. No more than 9 credits may be used to satisfy a requirement for another major or minor.

Political Studies majors choosing to minor in International Law are required to take a minimum of 15 credits. The requirements are PSPA 225, and four upper-level courses from the following list: PSPA 223, PSPA 226, PSPA 228, PSPA 232, PSPA 233, PSPA 235, PSPA 239, PSPA 288 (if related to the minor's emphasis and approved by the PSPA Department), PSPA 293B, 293C, 293F, PSPA 299 (if approved by the PSPA Department) and SOAN 245. No more than 9 credits may be used to satisfy a requirement for another major or minor.

Political Studies majors choosing to minor in International Law are required to take a minimum of 15 credits. The requirements are PSPA 225, and four upper-level courses from the following list: PSPA 223, PSPA 226, PSPA 228, PSPA 232, PSPA 233, PSPA 235, PSPA 239, PSPA 288 (if related to the minor's emphasis and approved by the PSPA Department), PSPA 293B, 293C, 293F, PSPA 299 (if approved by the PSPA Department) and SOAN 245. No more than 9 credits may be used to satisfy a requirement for another major or minor.

Public Administration majors choosing to minor in Political Studies are required to take a minimum of 15 credits. The requirements are one of the following: PSPA 210, PSPA 211 or PSPA 213; and any four upper level courses from the following list: PSPA 214-256, PSPA 286, PSPA 288, PSPA 290-293, and PSPA 299. No more than 9 credits may be used to satisfy a requirement for another major or minor.

Minors for Non-PSPA Majors

Non-PSPA majors choosing to minor in Political Studies are required to take a minimum of 15 credits. The requirements are PSPA 201, one of the following: PSPA 210, PSPA 211 or PSPA 213, and any three upper level courses from the following list: PSPA 214-256, PSPA 286, PSPA 288, PSPA 290-293, and PSPA 299. No more than 9 credits may be used to satisfy a requirement for another major or minor.

Non-PSPA majors choosing to minor in Public Administration are required to take a minimum of 15 credits. The requirements are PSPA 202 and PSPA 212 plus three upper-level courses from the following list: PSPA 222, PSPA 257, PSPA 258, PSPA 259, PSPA 272, PSPA 273, PSPA 275, PSPA 277, PSPA 278, PSPA 297, PSPA 289, PSPA 298, PSPA 299. No more than 9 credits may be used to satisfy a requirement for another major or minor.

Non-PSPA majors choosing to minor in Public Policy are required to take a minimum of 15 credits. The requirements are PSPA 202, PSPA 260 and PSPA 276 plus two upper-level courses from the following list: PSPA 223, PSPA 225, PSPA 238, PSPA 250, PSPA 251, PSPA 252, PSPA 259, PSPA 261, PSPA 262, PSPA 263, PSPA 277, PSPA 278, PSPA 297 or PSPA 298. No more than 9 credits may be used to satisfy a requirement for another major or minor.

Non-PS majors choosing to minor in International Law are required to take a minimum of 15 credits. The requirements are: PSPA 213 and PSPA 225, plus three upper-level courses from the following list: PSPA 223, PSPA 226, PSPA 228, PSPA 232, PSPA 233, PSPA 235, PSPA 239, PSPA 288 (if related to the minor's emphasis and approved by the PSPA Department), PSPA 293B, 293C, 293F, PSPA 299 (if approved by the PSPA Department) and SOAN 245.

Non- PSPA students choosing to minor in Civil Society, Citizenship and the Nonprofit sector are required to take a minimum of 15 the requirements are: PSPA 222 and PSPA 272 and three elective courses from the following list of courses: PSPA 202, PSPA 203, PSPA 233, PSPA 235, PSPA 254, PSPA 257, PSPA 260, PSPA 263, PSPA 289G, PSPA 299, ECON 232, ECON 237, MCOM 217, MCOM 252, SOAN 225, SOAN 226, SOAN 240, and SOAN 245.No more than 12 credits can be taken from the same department. No more than 9 credits may be used to satisfy a requirement for another major or minor.

Course Descriptions

PSPA 101 **Issues in Contemporary Politics** **3.0; 3 cr.**
A course that examines the global context of politics, focusing on the changing world order in the twentieth century. Special attention is given to themes like democratization, civil society, ethnic conflict, human rights, and globalization. *Every term.*

PSPA 201 **Introduction to Political Science** **3.0; 3 cr.**
An introduction to the study of politics with emphasis on the basic concepts, ideas, and issues relating to the process of government in the modern state. *Every term.*

PSPA 202 **Introduction to Public Administration** **3.0; 3 cr.**
A course on the nature of public administration. Basic concepts, processes, and approaches in the field of public administration are introduced so that the student develops an appreciation for the role of public administration in modern society. *Every term.*

PSPA 216 Western Political Thought from 3.0; 3 cr.
Antiquity to the Renaissance

A survey of the main Western traditions, philosophies, and themes in political thought from Greek Antiquity to the Renaissance. The course will combine an in-depth analysis of the main philosophical concepts of the past that are still relevant to contemporary political thought and politics, with a historical analysis of the intellectual, social, and political context in which they emerged and for which they were constructed. Special focus will be given to the Greek polis and the emergence of a discourse on democracy, the relationship between politics and ethics, the search for good government and the just society, and the shift to early Realism in the context of the emergence of the modern state in Europe. *Occasionally.*

PSPA 217 Modern and Postmodern Western Political Thought 3.0; 3 cr.

A survey of the main Western traditions, philosophies, and themes in political thought from early European Modernity and the Enlightenment to the contemporary era, including Postmodern philosophies. The course will combine an in-depth analysis of the modern and postmodern paradigms in political philosophy, with a historical analysis of the intellectual, social and political context that led to the critique of the modern nation-state, nationalism, and democracy, and the search for new normative orders. *Annually.*

PSPA 218 Social Theories 3.0; 3 cr.

A survey of the main social theories that have contributed to an empirical understanding of the political at different levels of analysis and from different conceptual frameworks. The course will emphasize an interdisciplinary approach, through a comparison of theories produced in different disciplines (political science, sociology, anthropology, political psychology, economics) that focuses on different objects of study (the state, the community, social classes, the individual). *Annually.*

PSPA 219 Arab Political Thought and Ideologies 3.0; 3 cr.

The aim of the course is to explore various intellectual and political debates in the modern Arab world. The course will provide an overview of the development of modern Arab political thought and will present some of the main political, intellectual, and academic debates in this domain. Topics covered in this course include Arab nationalism, Marxism and Liberalism, modernity and tradition, secularism and Islam, Orientalism and the West, and other topics. *Annually.*

PSPA 220 Globalization and Culture 3.0; 3 cr.

This course offers a critical exploration of the cultural dynamics of globalization and the politics of the globalization of culture. It also addresses the spread of (and reaction to) American popular culture abroad and the impact of globalization on American culture and identity. *Occasionally.*

PSPA 221 Theories and History of the State 3.0; 3 cr.

The aim of the course is to explore “the state” as a political construct and to provide a comparative survey of experiences of state-building in the Middle East (including Lebanon). Topics covered include the history of state formation, state-society relations, authoritarianism and democratization, the impact of globalization on the state, and related issues. *Occasionally.*

PSPA 222 Democracy, Civic Engagement and Leadership 3.0; 3 cr.
 The course will introduce students to the principles and processes of civic engagement and leadership within democratic and democratizing systems of governance, and will help them understand the theoretical and practical issues related to the practice of participatory democracy from a comparative perspective. The discussion of the main features of the democratic system will be complemented with an extensive review of specific cases that are relevant to understand the problems that face civic engagement and leadership in different socio-political and cultural contexts. *Annually.*

PSPA 223 Constitutional Law 3.0; 3 cr.
 A course that examines the constitutions and the development of constitutional mechanisms and practices in selected countries, with a focus on the Lebanese constitutional system. Constitutional mechanisms in general and institutional variables are discussed as well as their impact on public policy, democracy, and political stability. *Every term.*

PSPA 225 Public International Law I 3.0; 3 cr.
 A course introducing the basics of public international law, including its origins, purpose, sources, subjects, and response to international wrongful acts. It explores case studies to illustrate key points. The aim of this course is to build students' understanding of the modern international legal order and its most important principles, and to contextualize its relationship with international politics. *Annually.*

PSPA 226 Public International Law II 3.0; 3 cr.
 A course that, building upon PSPA 225's introduction, deals in more depth with some of the most important fields of public international law such as diplomatic relations, the law of the sea, the regulation of the use of force, international humanitarian law, human rights, international justice or the development of international criminal law. This course makes extensive use of recent case studies and entails an important research component as it deals with some of the most significant developments and debates in contemporary international law. *Prerequisite: PSPA 225. Occasionally.*

PSPA 228 International Security 3.0; 3 cr.
 A course analyzing major issues in international security, including arms control, disarmament, terrorism and environmental degradation in both theory and practice. It covers both traditional and non-traditional security perspectives. *Occasionally.*

PSPA 229 Water Politics and Policy 3.0; 3 cr.
 Water is the key to life, and yet it is a resource that is exploited unevenly across and within states. This course examines key issues of water conflict, cooperation, security and development in both international and domestic spheres. *Occasionally.*

PSPA 231 Palestinian and Israeli Politics 3.0; 3 cr.
 A survey of Palestinian and Israeli politics—political systems, institutions, parties, and processes of governance—in the historical context of the partition of Palestine, the proclamation of the state of Israel, and the establishment of the Palestinian Authority. The course will cover contemporary issues pertaining to the functioning of both systems, to their relationship at the political, economic, (para)military, and territorial levels, as well as the impact of local, regional, and international negotiations on the future political and legal development of the region. *Occasionally.*

- PSPA 232 Conflict and Conflict Regulation 3.0; 3 cr.**
 A course that contextualizes and explores domestic, regional, and international conflicts as well as the mechanisms for their management or resolution. It focuses on such issues as the linkages between internal and external sources of conflict, the contested nature of conflict resolution concepts, peacemaking, and peace-building. *Every term.*
- PSPA 233 International and Regional Organizations 3.0; 3 cr.**
 This course explores the theories, institutional structures, political processes, role and impact of international and regional organizations within the larger context of world politics. *Every term.*
- PSPA 234 Transnational Politics 3.0; 3 cr.**
 This course explores issues of global governance beyond the traditional intergovernmental framework. It focuses on the increasingly visible role of non-state actors (social movements, NGOs, global media, transnational corporations) and transnational politics in shaping contemporary global politics. The course investigates whether the process of contemporary globalization has given rise to global civil society. *Annually.*
- PSPA 235 Human Rights and International Politics 3.0; 3 cr.**
 A course that examines the development and relevance of institutions and instruments concerned with human rights, and then considers problems of human rights issues in selected countries and their impact on regional and global actors. *Every term.*
- PSPA 236 The Arab-Israeli Conflict 3.0; 3 cr.**
 A survey of the conflict over Palestine since the 19th century up to the contemporary period. This course focuses on the origins and evolution of the Arab-Israeli conflict both in its regional and international dimensions, covering topics such as the colonial roots, the formation of the state of Israel, the PLO, the 1967 war up to the second Intifada. *Every term.*
- PSPA 237 The Modern Middle East in International Politics 3.0; 3 cr.**
 This course examines the place of the “Middle Eastern” system of states in the international system and in relation to US foreign policy towards the region. It covers the legacies of Western colonialism, Arab nationalism, the Cold War and the continuing intervention of external powers (especially the US), the geopolitics of oil, and the rising influence of Islamist movements and non-state actors. *Annually.*
- PSPA 238 International Political Economy:
From Imperialism to Globalization 3.0; 3 cr.**
 This course examines the development of the modern world economic system through an analysis of its main characteristics and an overview of the theories relevant to its understanding. Issues covered in this course include imperialism, colonialism, the international market, globalization, the influences of the world economic system on states and the North-South divide. *Annually.*
- PSPA 239 International Environmental Politics 3.0; 3 cr.**
 This course serves as an introduction to the field of international environmental politics, exploring the relationship between global political forces and environmental change. A central goal is to critically analyze how environmental problems are framed and solutions found. The course examines the rise of environmentalism in both the North and the South; the emergence of liberal and radical environmental discourse; and the

formulation, negotiation and implementation of international environmental regimes and sustainable development policies. Relevant case studies include the international trade in hazardous waste and endangered species; the politics of whaling, ecotourism, GMOs, and climate change; the management of biodiversity, fisheries, ocean and forest regimes; and the relationship between environment and security. *Annually.*

PSPA 250 **Politics of Emerging Countries** **3.0; 3 cr.**
A survey of politics in key emerging economies such as the BRIC states (Brazil, Russia, India, and China) and others including South Africa and Mexico. The course examines the role of these emerging economies in world politics and their policy-making structures. *Annually.*

PSPA 251 **Politics and Government: United States of America** **3.0; 3 cr.**
A survey of the main features of the American political system, including the foreign policy making process. *Annually.*

PSPA 252 **European Politics** **3.0; 3 cr.**
A course that examines contemporary European politics with an emphasis on the European Union, its governance structure, and external relations (particularly toward the Middle East). *Occasionally.*

PSPA 253 **Politics and Government: Middle East** **3.0; 3 cr.**
A survey of political institutions and processes in the Middle East, with an emphasis on social and political development, the policy-making process and international affairs. *Annually.*

PSPA 254 **Political Development and Social Change** **3.0; 3 cr.**
A survey of major issues and controversies in political development, theories of social change, and their relevance to developing countries. Topics covered by this course include modernization, state-building, democratization, revolutions, conflicts, authoritarianism, social movements and civil society. *Occasionally.*

PSPA 255 **Islamic Political Institutions** **3.0; 3 cr.**
A survey that introduces the manner in which Islamic Shari'a was introduced into the political life of the nation-states in the Middle East. It focuses on the causes for its inclusion or exclusion in the constitutions, political institutions and processes, and courts in the Middle East, with an emphasis on legislative process, personal status code, criminal code, as well as social and political development, and their impact on policy-making processes and international relations. *Occasionally.*

PSPA 256 **Politics in Lebanon** **3.0; 3 cr.**
An overview of Lebanese politics in Mount Lebanon from the mid-nineteenth century to the formation of the Republic of Lebanon. This course deals with the origins, evolution, and workings of the confessional system with emphasis on the period after independence, from the civil war to the present. In addition, it focuses on the main political and social movements that marked Lebanese politics. *Every term.*

PSPA 257 **Regional and Local Administration** **3.0; 3 cr.**
A course that deals with the legal aspects, organization, and theories of regional and local administration. This course examines issues of centralization-decentralization, central-regional-local government relations, and balanced development at the national level. *Annually.*

PSPA 258 Comparative Public Administration 3.0; 3 cr.
An introduction to the governmental, administrative, and political systems of both developed and underdeveloped countries with a focus on political systems and their manifestation in administrative systems. The objectives of this course center upon comparing and contrasting issues and concerns central to public administration systems within a selected set of countries worldwide. To attain these objectives the course will explore an array of interrelated questions and issues such as governance in contemporary societies, including administrative reforms, privatization, 'empowerment', the impact of globalization on state administrative structures and policies, devolution, and other concerns relevant to public sector administrators. Annually.

PSPA 259 Public Administration in Lebanon 3.0; 3 cr.
 A course that examines the legal aspects, environment, scope, structure, and problems of public administration in Lebanon, with special emphasis on administrative reforms and their institutional products. *Annually.*

PSPA 260 Introduction to Policy Analysis 3.0; 3 cr.
 This is an introductory course to policy analysis. Students should be familiar with the basic concepts and terminology of public policy and public administration. This course provides students with both essential and more advanced methods used in public policy analysis. It covers important components of the process of policy analysis such as identifying data sources and weighing the utility of data; establishing criteria for analyzing policies; assessing policy alternatives; choosing among policies; monitoring policy implementation; and evaluating policies. *Prerequisite: PSPA 276 Annually.*

PSPA 261 Applied Research Methods in Public Policy 3.0; 3 cr.
 This course covers the fundamentals of research design in the social sciences in general. It introduces students to the several quantitative methods utilized in the field of public policy in addition to the use of computer resources in policy analysis. Students are assumed to have prior basic knowledge of the scientific methodologies. *Prerequisite: PSPA 276 Annually.*

PSPA 262 Political and Agency Management 3.0; 3 cr.
Aspects of Public Policy
 The purpose of this course is to introduce students to the different organizational and political factors that are involved in the policy making process. This course is interdisciplinary in nature. It draws upon different theoretical frameworks and empirical scholarly works from several disciplines, and includes case studies. The course focuses on organizational, communicative, and controlling techniques and relevant core competencies for the analysis and solution of problems. *Prerequisite: PSPA 276 Annually.*

PSPA 263 Public Policy and the Legal Framework 3.0; 3 cr.
 This course introduces students to the legal framework of policy formulation and policy implementation. The students will become familiar with legal materials related to the different aspects of the public policy making process. In addition, the course focuses on the relationships among the lawmaking agencies on the one hand and their relation to the policy-making entities. Specific case studies are included to explore these relationships. *Prerequisite: PSPA 276 Annually.*

PSPA 264 Public Policy and Activism 3.0; 3 cr.
 This course focuses on the role of activists in bringing about policy change and the impact of the different types of activism on public policy. This course provides a realistic brief introduction to how public policy is made. It examines how people (voters,

activists, elites, lobbyists, politicians, bureaucrats, and judges), organizations (interest groups, firms, unions, foundations, think tanks, political parties, and the media) and political institutions (Congress, the presidency, the bureaucracy, and the judiciary) interact to create and implement public policy. It further explores how one specific group made out of activists whether employed outside or inside the public sector, can shape policy agendas and influence decisions. Students will not only gain exposure to the theory and literature on policy formulation and the actors involved but also on the politics of policymaking. It covers policy activism and policy advocacy initiatives at local, regional, national, and international scales. It analyzes the relationship between selected social/political movements, advocacy groups and different forms of activism, that are considered legitimate actors, and the policy process and outcome.

PSPA 270 State Institutions and Civic Activism: 3.0; 3 cr.
Organization and Mobilization

This course is focused on examining the nexus of relationships and trajectories of influence between collective action groups and state institutions. The course analyzes various forms of collective action and the role of state institutions in shaping different modes of mobilization. The course focuses on enabling students to think critically about strategies and approaches to social movements and political protest by incorporating an understanding of state structures and power dynamics. The courses uses experiential learning methods and interdisciplinary theories to help students reflect on real-life case studies inspired from the context of the Middle East and North Africa region.

PSPA 272 The Non-Profit Sector: 3.0; 3 cr.
Formation, Leadership and Governance

This course focuses on the economic, social, and legal foundations of the nonprofit sector. The ways in which nonprofit organizations relate to the public and private sectors and the diversity and scope of the nonprofit sector are examined with primary focus on the functions performed by nonprofit organizations and on various patterns of community actions taken in different societies. *Annually.*

PSPA 273 Human Resources and Personnel Administration 3.0; 3 cr.

A course that examines theories, practice, and problems relating to human resources and personnel administration. This course focuses on key aspects of human resources, planning, and their implications on public policy. *Annually.*

PSPA 274 Public Administration and Non-State Actors 3.0; 3 cr.

This course explores the various ways in which non-state actors engage with the state. It focuses on the internal dynamics of local relationships between the government and non state actors and offers insights into the interactions between them. It will review the opportunities and constraints of different types of non-state actors (e.g NGOs, trade unions, employer groups, multinational corporations, think tanks; regulatory bodies; rating agencies) within different levels of governance and organizations.

PSPA 275 Organization and Management 3.0; 3 cr.

A survey of the concepts, principles, and techniques of organization and management with special emphasis on questions of applicability. In this course students will develop attitudes and acquire skills that should enable them to administer organizations effectively and efficiently. *Students cannot receive credit for both MNGT 215 and PSPA 275. Annually.*

- PSPA 276 Public Policy 3.0; 3 cr.**
A course that analyzes the nature, scope, and performance of public policy. This course examines the different approaches and models of public policy as well as the actors, instruments, and problems involved; the course draws on specific case studies. *Annually.*
- PSPA 277 Public Budgeting 3.0; 3 cr.**
A survey of the principles and problems of financial organization and management in the public service with emphasis on fiscal planning, formulation and execution of the budget, financial accountability, control, and other aspects related to the role of the budget in development. *Annually.*
- PSPA 278 Administrative Ethics and Controls 3.0; 3 cr.**
This course addresses the moral challenges facing leaders in the public sector. It analyzes the formal and informal means aiming at promoting responsiveness and responsibility in Public Administration. It examines the values and virtues important to sustain ethical leadership, as well as strategies to build strong institutional cultures and support ethical practices in institutions. Students will learn how to identify moral issues in public life and public management. *Occasionally.*
- PSPA 286 Tutorial in Political Studies 3.0; 3 cr. (each)**
This course is designed to allow Political Studies students to pursue a course of directed study with PSPA faculty members. It may consist of independent research, original creative compositions, or directed reading, and includes the presentation of a report or thesis. *Students who are beginning their senior year may petition the department for course approval. Occasionally.*
- PSPA 287 Tutorial in Public Administration 3.0; 3 cr. (each)**
This course is designed to allow PA students to pursue a course of directed study with PSPA faculty members. It may consist of independent research, original creative compositions, or directed reading, and includes the presentation of a report or thesis. *Students who are beginning their senior year may petition the department for course approval. Occasionally.*
- PSPA 288 Special Topics in Political Studies 3.0; 3 cr. (each)**
May be repeated for credit. Special Topics courses do not count as a Senior Seminar. *Every term.*
- PSPA 289 Special Topics in Public Administration 3.0; 3 cr. (each)**
May be repeated for credit. Special Topics courses do not count as a Senior Seminar. *Every term.*
- PSPA 290 Senior Seminar in Social and Political Thought 3.0; 3 cr. (each)**
May be repeated for credit. *Every term.*
- PSPA 291 Senior Seminar in Middle Eastern Politics 3.0; 3 cr. (each)**
May be repeated for credit. *Every term.*
- PSPA 292 Senior Seminar in Comparative Politics 3.0; 3 cr. (each)**
May be repeated for credit. *Every term.*

PSPA 293 Senior Seminar in International Politics 3.0; 3 cr. (each)
May be repeated for credit. *Every term.*

PSPA 297 Senior Seminar in Organization Theory 3.0; 3 cr.
This senior seminar provides an examination of the development, theoretical structure, major concerns, areas of emphasis and debates in the field of organization theory, from its origins to the present. It takes an interdisciplinary approach and covers the body of empirical findings relevant to organization and management theory, practices and prescriptions. It puts emphasis on those ongoing findings and elements of theory that impact the contemporary study, research, and philosophy in the field of public administration. *Annually.*

PSPA 298 Senior Seminar in Public Policy and Administration 3.0; 3 cr.
This course focuses on particular public policy issues. It explores the major debates, both theoretical and applied that frame contemporary discussions about public policy. The seminar addresses several topics such as Human Rights policy, Poverty policy, Environmental policy, and Political advocacy. Prerequisite: PSPA 276 *Annually.*

PSPA 299 Internship Program 3.0; 3 cr.
A course that explores politics and public administration through a variety of work experiences, both governmental and nongovernmental. Students are expected to perform work for academic credit under the guidance of a full-time PSPA faculty member. As part of their course requirements, students will regularly meet with the faculty member sponsoring the course and submit written reports based on their experiences during the internship. Strongly motivated junior and senior students with a highly relevant internship may petition the department for internship approval. *Students must enroll in the internship program the term they complete the internship. Annually.*

Major in Political Studies: 39 Credits in Political Studies

Modes of Analysis	Understanding Communication - English and Arabic (9)	Cultures and Histories (9), Human Values (3)	Societies and Individuals (39+6)	Understanding the World, Quantitative Reasoning (9:3/6+3/6)	Community-Engaged Learning (3)
Lectures (9+12+6+36+12+9)	<ul style="list-style-type: none"> Required Arabic course (3) Required English courses: ENGL 203(3), 204(3) 	<ul style="list-style-type: none"> Required credits in the Cultures and Histories: 9 credits including History of Ideas and 3 credits Human Values 	<ul style="list-style-type: none"> Two approved Societies and Individuals courses Seven required PSPA courses: PSPA 201(3), 202(3), 203(3), 210(3), 211(3), 213(3) and either 253(3) or 256(3) (21 credits) Five required PSPA courses: PSPA 214(3), 215(3), 216(3), 217(3), 218(3), 219(3), 220(3), 221(3), 222(3), 223(3), 225(3), 226(3), 228(3), 229(3), 231(3), 232(3), 233(3), 234(3), 235(3), 236(3), 237(3), 238(3), 239(3), 250(3), 251(3), 252(3), 253(3), 254(3), 255(3), 256(3), 286(3), 288(3), 299(3) 288(3) 15 credits 	<ul style="list-style-type: none"> One approved quantitative reasoning general education courses(3 credits) Two approved understating the world general education courses (6 credits) 	<ul style="list-style-type: none"> Required course (3)
Senior Seminar (3)			<ul style="list-style-type: none"> One approved PS Senior Seminar: PSPA 290(3), 291(3), 292(3), or 293(3) (3 credits) 		
Free Electives	<ul style="list-style-type: none"> Four approved courses that are numbered 200 and above (12 credits) 				

Major in Public Administration: 39 Credits in Public Administration

Modes of Analysis	Understanding Communication - English and Arabic (9)	Cultures and Histories (9), Human Values (3)	Societies and Individuals (39+6)	Understanding the World, Quantitative Reasoning (9:3/6+3/6)	Courses outside the major (3)	Community-Engaged Learning (3)
Lectures (9+12+6+39+9+3+3)	<ul style="list-style-type: none"> Required Arabic course (3) Required English courses: ENGL 203(3), 204(3) 	<ul style="list-style-type: none"> Required credits in the Cultures and Histories: 9 credits including History of Ideas and 3 credits Human Values 	<ul style="list-style-type: none"> One required economics course from the approved General Education list (3), and either SOAN 201(3) or PSYC 202(3) (6 credits) Seven required PSPA courses: PSPA 201(3), 202(3), 203(3), 212(3), 273(3), 276(3) and 277(3) (21 credits). Five required PSPA courses in either: Public Management: Three courses from PSPA 222(3), 257(3), 258(3), 259(3), 272(3), 275(3), 278(3); and two courses from PSPA 260(3), 261(3), 262(3), 263(3), 287 (3), 289 (3) (15 credits); or Public Policy: Three courses from PSPA 260(3), 261(3), 262(3), 263(3) and two courses from PSPA 222(3), 257(3), 258(3), 259(3), 272(3), 275(3), 278(3), 287(3), 289(3) (15 credits). 	<ul style="list-style-type: none"> Two approved Understanding the World General Education courses (6 credits) One course related to information technology: CMPS 206(3) or CMPS 209(3) (3 credits). 	<ul style="list-style-type: none"> One course related to statistical analysis: STAT 201(3), STAT 210(3), EDUC 227(3), or PSYC 213(3) (3 credits). 	<ul style="list-style-type: none"> Required course (3).
Senior Seminar (3)			<ul style="list-style-type: none"> One approved PA Senior Seminar: PSPA 297(3) or 298(3) (3 credits). 			
Free Electives	<ul style="list-style-type: none"> Four approved courses that are numbered 200 and above (12 credits) 					