



ENMG 654: Program Management

Lecturer: Dr. Tarek Hamade, MBA, PEng

1. Introduction:

The objective of this course is to provide the students with an introduction to program management from a life cycle approach. Upon completion of the course, the students will have an understanding on project management vs. program management; strategic planning in relationship to program management, change management, communications within programs, program initiation, benefits management, stakeholder management, managing expectations, program governance, the Program Management Office, Program Risk Management, Program Manager Competencies, Program maturity and closure. In tandem with the theory of program management, the students will learn the tools to implement proper Program Management.

2. Course Material References:

1. Program Management: A Life Cycle Approach; Ginger Levin, 2012*
2. Implementing Program Management: Templates and Forms Aligned with the Standard for Program Management; Ginger Levin and Allen Green, 2013**
3. Global Project Management Handbook: Planning, Organizing, and Controlling International Projects; David Cleland and Roland Gareis, 2006***
4. Program Management; Michel Thiry, 2010

3. Lectures:

Lectures will be held in Bechtel 208 on Thursdays from 17:30 to 20:00

4. Schedule:

Note: Each lecture will include student presentations; where the student will provide a synopsis of the assigned reading (10-15 mins)

Date	Lecture Content*
Aug 31, 2017	- Introduction - Review of Project Management - Chapters 1 & 2
Sep 7, 2017	- Chapters 3 & 4 - Student Presentations
Sep 14, 2017	- Chapters 5 & 6 - Student Presentations
Sep 21, 2017	- Chapters 7 & 8 - Student Presentations
Sep 28, 2017	- Chapters 9, 10 - Student Presentations
Oct 5, 2017	- Chapters 11,12 - Student Presentations
Oct 12, 2017	- Chapters 13, 14 - Student Presentations



Oct 19, 2017	<u>QUIZ 1</u> - Student Presentations
Oct 26, 2017	- Chapters 15 & 16 - Student Presentations
Nov 2, 2017	- Chapters 17 & 18 - Student Presentations
Nov 9, 2017	- Chapters 19 & 20 - Student Presentations
Nov 16, 2017	- Chapters 21, 22, 23 - Student Presentations
Nov 23, 2017	<u>Quiz 2</u> - Student Presentations
Nov 30, 2017	Holiday (University closed)
Dec 07, 2017	Group presentations on Case Studies

5. Grading Breakdown:

It is expected that all students will come to class prepared and would have read the relevant course material.

The following table illustrates the course breakdown:

Class attendance and participation	15 %
Student Presentation***	15 %
Quiz 1	20%
Quiz 2	20%
Project Presentation** Each group will receive a case study	30%

The Quizzes will be in-class. Quiz 1 is scheduled for Oct 19 and Quiz 2 is scheduled for Nov 23.